

press release

Dutch Lady Milk Industries Berhad surpasses RM1.5 billion in FY2025 revenue; reaffirming leadership in Malaysia's dairy sector

Petaling Jaya, 25 February 2026: Dutch Lady Milk Industries Berhad (DLMI) delivered a strong financial performance for the fourth quarter ended 31 December 2025, reporting revenue growth of 3.0% to RM376.8 million, driven by higher volumes in its core liquid milk portfolio, continued expansion in the professional (HORECA) segment and positive momentum from newly launched products.

For the full year, DLMI recorded revenue of RM1.5 billion, representing 3.8% growth. This performance reflects sustained consumer demand for the Company's nutritious dairy offerings and continued strength across both, retail and food service channels.

Operating profit for the fourth quarter rose 8.9% to RM46.7 million, compared to RM42.9 million in the same period in 2024. This improvement was driven by higher revenue, favourable dairy raw material prices and stronger cost discipline.

Profit before tax for the quarter increased 6.9% to RM44.3 million, reflecting improved underlying operating performance. Profit after tax stood at RM22.8 million, compared to RM30.7 million in Q4 2024, primarily due to higher tax expense arising from the recognition of previously unrecognised temporary timing differences.





DLMI Managing Director, Veronika Utami, said, "Surpassing the RM1.5 billion revenue milestone reflects the enduring strength of our brands and the trust Malaysians have placed in them for generations. Our core liquid milk portfolio continues to perform strongly, supported by growth in the professional channel and disciplined execution across our business".

Today's consumers are increasingly seeking dairy options that support healthier lifestyles and specific nutritional needs. Staying close to these evolving expectations remains central to how DLMI innovates and grows. The Company will continue advancing its portfolio with products grounded in strong nutritional benefits, ensuring it remain relevant, competitive and responsive to Malaysian families.

Utami added, "Launched at the end of 2025, Dutch Lady Omega 3*6 reflects this focus. Designed for growing children, this ready-to-drink UHT milk combines Omega 3, 6 and DHA with essential nutrients to support learning and overall development. It is part of our ongoing commitment to deliver purposeful nutrition that makes a meaningful difference while reinforcing our position as the No. 1 Nutrition brand that Malaysians know, trust and love".

"The successful transition to our IR4.0 manufacturing facility and Distribution Centre in Bandar Enstek represents a transformational step for DLMI. This investment enhances our operational efficiency, strengthens supply chain resilience and provides the capacity to support future growth and innovation," Utami noted.

Looking ahead, DLMI remains cautiously optimistic, supported by resilient consumer demand for essential nutrition and the Company's continued focus on strengthening its brands, driving innovation and enhancing operational excellence.

DLMI remains committed to its purpose of Nourishing Our Planet and People in Every Stage of Life. With stronger operational foundations and enhanced capabilities, the Company is well positioned to capture new growth opportunities, support Malaysian households with high-quality dairy nutrition and reaffirm its leadership in the Malaysian dairy industry.





About Dutch Lady Milk Industries Berhad

Incorporated in 1963, Dutch Lady Milk Industries Berhad (DLMI) is a leading dairy company in Malaysia. It is owned by one of the largest dairy cooperative companies in the world, Royal FrieslandCampina NV, a Dutch multinational dairy company. We were the first milk company to be listed on Bursa Malaysia in 1968, and the first to introduce Formulated Milk Powder for Children in Malaysia in 1988.

Staying true to our purpose of Nourishing Our Planet and People in Every Stage of Life, DLMI manufactures and sells a wide range of quality dairy products for the home and export market. Through a unique collaboration between FrieslandCampina and four international research teams/universities, we initiated the South East Asian Nutrition Surveys (SEANUTS) study in 2009, involving four countries – Malaysia, Indonesia, Vietnam and Thailand. SEANUTS is the largest and most extensive nutrition and health study ever done in South-East Asia, wherein 16,744 children up to 12 years old were surveyed over a four-year period. The follow-up SEANUTS II was conducted between 2019 – 2021 involving 14,000 children in the four countries. More information can be found at www.dutchlady.com.my

About FrieslandCampina

FrieslandCampina is a large international dairy company with a cooperative history dating back more than 150 years. The company processes milk into nutritious dairy products, such as milk, yoghurt, condensed milk, dairy-based beverages, cheese, butter, quark and cream. The dairy company supplies specific nutrition for specific consumer groups, such as children, the elderly and sportspeople. Professional customers, such as bakers, pastry chefs, chocolate confectioners, chefs and caterers can rely on FrieslandCampina for a broad range of products, including creams, butters, desserts and fillings. The company also supplies high-quality ingredients to food producers and pharmaceutical companies. Dutch, Belgian and German dairy farmers jointly own the company through Zuivelcoöperatie FrieslandCampina U.A. For additional information: www.frieslandcampina.com.

Issued by Dutch Lady Milk Industries (DLMI) Berhad

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